

## **Agenda**



- Introduction and results summary
- Segment information
- Financial statements
- Outlook and conclusion





- Trading conditions erratic
- Rand strengthened after year end but weakened again in May – for an importing business this means higher prices if maintained
- Global political and economic landscape keeps prospects uncertain



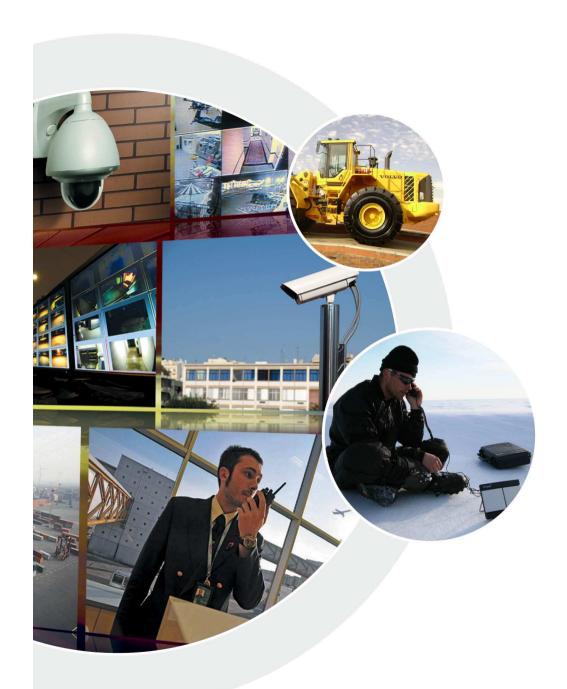


Turnover	↑ 13% to R 1 593m
Operating profit	▲ 21% to R 181m
Headline earnings	↑ 18% to R 140m
HEPS	↑ 17% to 441 cps
Dividends per share	19% to 155 cps
Net cash	





- Trading conditions were good at beginning of period but slowed down from April
- Sales to platinum mines well down
- Like for like volume sales up only slightly
- Acquisitions in 2011 and 2012 add R25m to operating profit
- Bearings International and Bosworth back to normal
- Expenses to sales 1.3% better at 27%
- Operating profit to sales improves to 11.3%



# **Segment information**



### **Operating segments**



- Largest segment imports and distributes branded engineering consumables generally used in the repair and maintenance of machines
- About one third of our business is distribution of consumer related products generally sold to installers
- Concept of "value added distribution" is core to our business model

### **Operating segments**



- Engineering consumables
  - Bearings
  - Power transmission products
  - Diesel engines and spares
- Consumer related products
  - Power tools
  - Security equipment
  - Automotive aftermarket products
  - Professional communication equipment

### **Acquisitions 2011 and 2012**



- **2012** 
  - Engineering consumables
    - Keymak
- **2011** 
  - Consumer related products
    - Global Communications
    - Pentagon Distribution

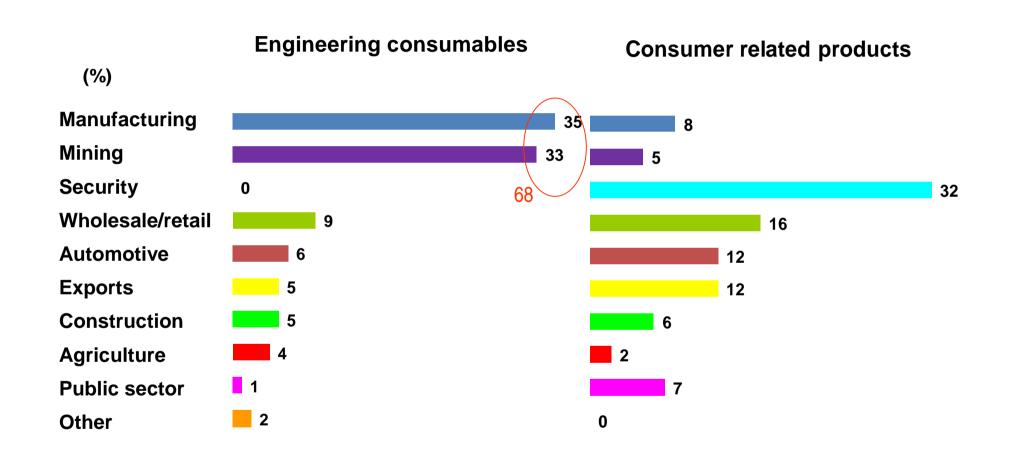
### Keymak



- Manufacturer of PVC flexible hose
- Fits well with Astore's distribution network
- Main market is mining sector
- Effective date 1 May 2012
- Initial payment R52m
- 3 year earn-out
- Maximum price R112m



# 2011 segment sales by market sector

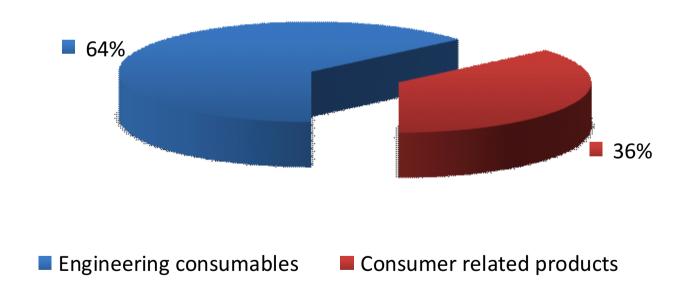


# **Segment contributions**



#### **Contribution to Operating Profit**

(before shared services and head office)



# **Segment results**



	Turnover			
Rm	2012	% ch	2011	
Engineering consumables	1 064	9%	977	
Consumer related products	533	23%	432	
Head office, shared services & eliminations	-4		-3	
Total Group	1 593	13%	1 406	

Op Margin(%)			
2012	2011		
11.5%	10.0%		
12.9%	15.0%		
11.3%	10.6%		

Operating Profit				
2012	% ch	2011		
122	24%	98		
69	6%	65		
-10		-14		
181	21%	149		

## **Profit for H1**



Rm	2012	% Ch	2011
Turnover	1 593	13	1 406
- Ongoing businesses	1 424	8	1 314
- Acquisitions in 2011 and 2012	169		92
Gross profit	613	12	549
Operating expenses	(432)	8	(400)
Operating profit	181	21	149
- Ongoing businesses	156	17	133
- Acquisitions in 2011 and 2012	25		16

Margin (%)		
Turnover	100.0	100.0
Gross profit	38.5	39.0
Operating expenses	27.1	28.4
Operating profit	11.3	10.6



Financial statements:
Income, financial position
and cash flow







Rm	2012	% Ch	2011
Operating profit	181	21%	149
Net interest on working capital	(2)		3
Interest paid to vendors (imputed)	(5)		(7)
Interest paid on sub. debentures	(117)		(116)
Preference dividend received	101		100
Profit before taxation	158	22%	129
Taxation (Rate '12:10% '11:7%)	(16)		(9)
Profit after taxation	142	18%	120
Non-controlling interest	(2)		(1)
Attributable and headline earnings	140	18%	119





	2012	% Ch	2011
Earnings per share			
Basic EPS	441c	17%	377c
Headline earnings per share	441c	17%	377c

Dividends per share			
Interim	155c	19%	130c
Final			310c
Total			440c

Dividend policy: annual dividends = approximately 40% of heps

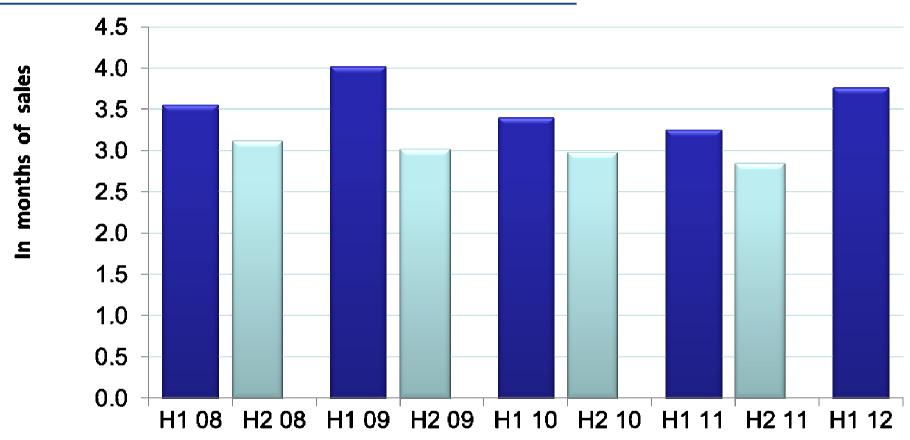




Rm	May 12	Oper	Div	Acq	Nov 11
Working capital	1 012	163		6	843
Property plant equipment	183	1			182
Goodwill and intangibles	631	(6)		72	565
Tax	7	9		(5)	3
Net operating assets	1 833	167		73	1 593
Cash	(17)	(20)	(114)	(49)	166
Investment in pref shares	2 181				2 181
Net assets	3 997	147	(114)	24	3 940
Equity	1 558	147	(114)		1 525
Subordinated debenture	2 181				2 181
Due to vendors	258			24	234
Total capital employed	3 997	147	(114)	24	3 940







One month of sales: H1 2012 = R 269m; H1 2011 = R 241m assumes all acquisitions in for full 6 months

 Working capital traditionally peaks end of H1 to cope with anticipated increased seasonal demand in H2 - sales are generally split 45:55 between H1 and H2 (2011 45:55)



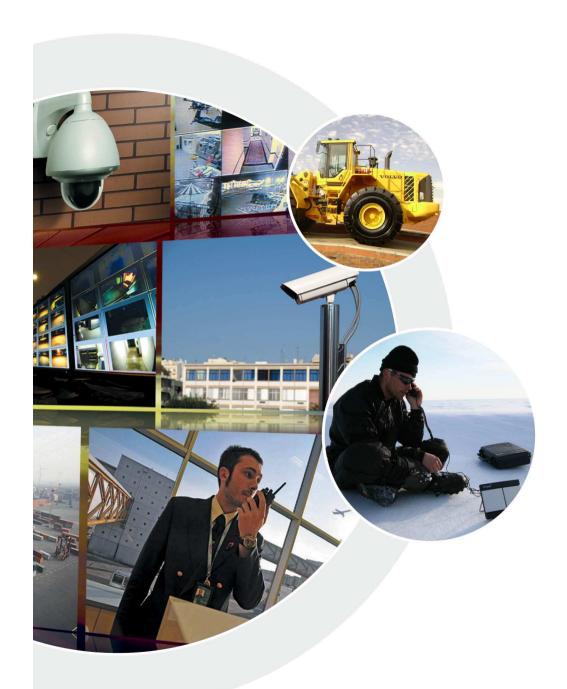


Rm	May 12	May 11
Cash from trading	203	171
(Increase) decrease in working capital	(162)	(79)
Cash from operating activities	41	92
Net finance costs	(23)	(13)
Tax paid	(25)	(20)
Cash flow from operations	(7)	59
Dividends paid	(114)	(90)
Invested in new businesses and property, plant and equipment	(62)	(132)
Shares issued		2
Net movement	(183)	(161)
Opening cash	166	262
Closing (borrowings) cash	(17)	101





- Preference dividends to become taxable from October 2012
- Still awaiting revised legislation
- Potential exposure R5m-R56m per annum
- Expect impact to be well below the maximum
- Considering whether current preference share investment remains the most appropriate investment for Hudaco



## **Outlook and conclusion**



#### **Outlook - reminders**



- Hudaco sales are predominantly driven by GDP activity
- GDFI adds cream (and adds capacity for future GDP activity)
- Rand exchange rate has a big impact on pricing

## **Outlook by segment**



#### **Engineering consumables**

- Paucity of investment in mining industry likely to lead to longterm low (or no) growth economy
- Shortage of electricity and rail capacity in South Africa still constrains mining expansion but improvements now within sight
- Investment in coal mines for new power stations to ramp up
- Manufacturing activity follows mining activity, particularly in the space in which Hudaco plays
- Construction activity to remain muted but power station building continues and there are promises of a resumption of public works programme

#### **Outlook by segment**



#### **Consumer related products**

- Industrial power tool sales remain strong
- Analogue to digital migration continues
- Buying down in the automotive parts aftermarket but a return to quality suppliers is inevitable
- Security equipment market remains muted and price driven





- Getting organic earnings growth from the local economy will be difficult so look to:
  - growth in neighbouring countries
  - acquisitions balance sheet investment capacity about R500m
- The group's financial position is strong and we are confident about future earnings prospects

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