

CONSUMER-RELATED PRODUCTS

Distributor of automotive clutch kits, ignition leads and rotary oil and hydraulic seals

designed energy solutions

Distributor of electronic security

Supplier of batteries, high frequency chargers and related battery equipment to the traction battery market. Designs, builds

warehouses and distribution centres

Distributor of a comprehensive range of quality fasteners, including blind rivets, self-drilling screws, hexagonal bolts, nuts and washers

Distributor of suspension and accessories to the 4X4 industry

Internet of Things

and manages battery bays for







Contract Elernity



Distributor of professional mobile GlobalComms radio communication equipment and integrator of radio systems

















COMMENTARY

Hudaco Industries is a South African group specialising in the importation and distribution of high-quality branded automotive after-market, industrial and electronic consumable products mainly in the southern African region. Hudaco businesses serve markets that fall into two primary categories

• The consumer-related products segment, comprising automotive aftermarket, power tool and fasteners, battery, security and communication equipment and data networking equipment businesses, supplies products into markets with a bias towards consumer spending. The engineering consumables segment, which comprises bearings and belting, electrical power transmission, diesel engine, hydraulics and pneumatics, specialised steel, thermoplastic fittings

Distributor of alloy and steel wheels and filtration businesses, supplies engineering consumables mainly to mining and manufacturing

Adding value by offering instant availability, advice and training etc. is an integral part of Hudaco's business model.

Distributor of maintenance free batteries and provider of custom RESULTS

The Covid-19 pandemic has had an overwhelming effect on the trading conditions and results of the group for the six months ended 31 May 2020, so much so that it is easy to lose sight of the significant impact of the load shedding experienced in December 2019, which at one point reached stage 6.

Hudaco's financial year typically gets off to a slow start with the holiday months of December and equipment, including intruder detection, access control, CCTV, fire detection and electric fencing, as well as related consumables January. December's load shedding caused a lot of our customers to close for the Christmas break a week earlier than normal and many opened a week later than usual in January. February trading was back on track and we had an excellent month, while March trading was very encouraging right up until the President's announcement on Monday, 23 March that there would be a full lockdown in the face of the pandemic

> During the initial five weeks of the lockdown, which were at alert level 5 restrictions, a few of our consumer-related businesses (particularly those supplying batteries, data networking and security equipment) were classified as essential services in terms of government regulations. Many of our engineering consumables businesses, suppliers to essential service businesses such as power stations and coal mines, were also able to operate to a limited extent. However, the majority of Hudaco's

customers were not classified as essential services so our businesses operated at a significantly lower level than usual during the alert level 5 period. April was a very difficult month indeed and the group posted a loss. Actions taken over that period were communicated in detail in a SENS announcement on 21 May 2020. These included, for the three months April to June 2020: reducing the remuneration of non-executive directors, executive directors and other senior executives in the group by 33%; reducing the remuneration of other employees by between 20% and 7%, on a remuneration level based scale; instituting a retirement fund contribution holiday for both employee and employer; and undertaking to employees that there would be no job cuts. They also included, inter alia: granting special paid leave; minimising all discretionary or non-critical operating expenditure; postponing or cancelling any noncritical capital expenditure not already contracted; and extending the committed portion of banking facilities. Furthermore, there will be no general annual salary increases in July this year.

Once the lockdown status had been eased somewhat to alert level 4, almost all Hudaco businesses could open for business, albeit with the requisite reduced staff complements and other health and safety requirements in terms of the regulations, but a large proportion of our customers had to remain closed. Nevertheless, trading in May proved to be far better than expected, although well behind the equivalent month in 2019. The reduction in trading was felt fairly equally between our two segments, Distributor of IP convergence technologies, including wired and wireless networking, Wi-Fi, IP Surveillance, Voice-Over-IP and however the expense base in engineering consumables is much higher because of its extensive branch network and the number of separate businesses in that segment, so the negative effect on its profitability was greater.

Group sales at R2.6 billion for the half year are down 17% on 2019, which must be considered in the context of the lost five weeks representing 19% of the available time in the six-month period. Coupled with unavoidable fixed costs, this resulted in operating profit decreasing 73.5% to R79 million, with an

GROUP STATEMENT OF FINANCIAL POSITION

R million	31 May 2020	31 May 2019	30 Nov* 2019
ASSETS	-		
Non-current assets	1 964	1 902	1 887
Property, plant and equipment	295	297	302
Right-of-use assets	395		
Investment in joint venture	12	10	12
Goodwill	1 167	1 512	1 512
Intangible assets	11	36	23
Deferred taxation	84	47	38
Current assets	2 870	2 977	3 057
Inventories	1 928	1 768	1 720
Trade and other receivables	885	1 162	1 269
Taxation	12	4	10
Bank deposits and balances	45	43	58
TOTAL ASSETS	4 834	4 879	4 944
EQUITY AND LIABILITIES			
Equity	2 424	2 637	2 843
Equity holders of the parent	2 395	2 563	2 742
Non-controlling interest	29	74	101
Non-current liabilities	1 368	1 067	918
Amounts due to bankers	1 030	964	918
Lease liabilities	338		
Amounts due to vendors of businesses acquired		102	
Deferred taxation		1	
Current liabilities	1 042	1 175	1 183
Trade and other payables	761	766	968
Bank overdraft	181	256	148
Lease liabilities	84		
Amounts due to vendors of businesses acquired	16	119	65
Taxation		34	2

4 834

4 879

4 944

GROUP STATEMENT OF COMPREHENSIVE INCOME

TOTAL EQUITY AND LIABILITIES

PARTAUIP	Distributor of automotive spares	with unavoidable fixed costs, this resulted in operating profit decreasing 73.5% to R79 million, with an operating margin of 3%.	GROUP STATEMENT OF COMPREHENS	Six	Six		Dividends (120) (120) (3) (120) Balance at 31 May 2019 55 116 2 411 2 582 74 2 Less: Shares held by subsidiary 55 116 2 411 2 582 74 2	(123) 2 656
QUALITY GUARANTEED AUTO PARTS	and accessories	The effect of the pandemic on the economy, and the resultant pressure this has placed on so many of our customers, has increased the expected credit loss on our receivables from R53 million at		months ended	months ended	ended	company (19) (19)	(19) 2 637
	Distributor of integrated security	30 November 2019 to R68 million at 31 May 2020. While there is no great concentration of credit risk in the group, the effect of the pandemic has been such that business failures must be expected,	R million	31 May 2020 cha	% 31 May ange 2019		Balance at 1 December 2018 55 99 2 374 2 528 70 2	
PENTAGON	and life safety solutions, including CCTV, access control, fire	and collections are likely to be tougher across the board. Similarly, the net realisable value of certain inventory lines is expected to drop in the face of customer failure, lower or no volumes due to reduced	Turnover	2 636	(17.0) 3 175	6 704	Comprehensive income for	472
	detection, public address and perimeter detection products	activity in certain sectors and smaller competitors being desperate to liquidate inventory at any price. Accordingly, in terms of our models, a write down of inventory to net realisable value has increased by	Cost of sales		(12.3) 2 031	4 263	Movement in equity compensation reserve (5) (5)	(5)
	Distributor of Makita power	2.7% of gross inventory.	Gross profit Operating expenses	854 775	(25.3) 1 144 (8.4) 847	2 441 1 740	Dividends (180) (180) (9) ((189)
Rutherford	tools, Mercury marine engines, survey instrumentation, rivets and fasteners	Assessing goodwill for potential impairment always requires a high degree of judgement in projecting the future cash flows of the business. We usually do this annually at financial year end unless factors	Operating profit		(73.5) 297		Less: Shares held by subsidiary	2 862
	lasteners	have arisen that warrant assessment during the year. The board was of the view that the Covid-19 pandemic was such a factor, so goodwill impairment tests have been conducted for these interim	Impairment of goodwill and intangible assets	(348)			Net balance at	(19)
SPECIALISED BATTERY SYSTEMS	Distributor of batteries, solar systems and battery backup	results. There is currently significant uncertainty around future cash flows in the throes of the pandemic, so a thorough exercise was done based on a range of potential outcomes and building	Fair value adjustments	44	(3)	30	30 November 2019* 55 100 2 587 2 742 101 2 SUPPLEMENTARY INFORMATION	843
	solutions	additional risk premium into the weighted average cost of capital. The best estimate of impairment indicated that it was appropriate to impair goodwill by R345 million, more than half of which is in	 Adjustment to capital amounts due to and from vendors of businesses acquired 	47	5	42	The consolidated financial statements have been prepared in accordance with IAS 34: Interim Financia	
	Distributor of electronic security equipment, including the Texecom	the Global Communications and project security cluster. Constraints in Government spending mean business is unlikely to be "as usual" for many years to come. The rest of the impairment is spread across	– Adjustment for time-value of money	(3)	(8)	(12)	Reporting, International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board (IASB), SAICA Financial Reporting Guides as issued by the Accounting Practices Committee, the requirements of the South African Companies Act and the JSE Listings Requirements.	
Security Distributors	range of intruder detection solutions, as well as related consumables	a range of engineering consumables businesses, particularly those that rely on projects for a significant	(Loss) profit before interest		176.7) 294	731	Except for the adoption of IFRS 16: Leases, the same accounting policies, presentation and measureme principles have been followed in the preparation of the interim report for the period ended 31 May 20	nent
	consumasies	portion of their turnover. Although levels of project business have already been low for some time, we anticipate no recovery in private sector investment in our projection period. The expected general	Interest on lease liabilities Finance costs	19 43	55	103	as were applied in the preparation of the group's annual financial statements for the year ended 30 November 2019.	
ENGINEERING CC	ONSUMABLES	contraction in the economy has also had a significant impact on the projections of the future cash flows of these businesses when testing for impairment of goodwill.	(Loss) profit before taxation	(287) (2	220.0) 239		 Impact of adopting IFRS 16: Leases at 1 December 2019 The group now assesses whether a contract is or contains a lease based on the new definition of a leas Under IFRS 16, a contract is, or contains, a lease if the contract conveys a right to control the use of an 	
BEARINGS	Distributor of bearings,	At 195 cents, headline earnings per share were down 63%, comparable earnings per share were down 87% at 69 cents and, because of the goodwill and intangibles impairment, basic earnings per share	Taxation	9	63		identified asset for a period of time in exchange for consideration. At inception or on reassessment of contract that contains a lease component, the group allocates the consideration in the contract to eac	fa
INTERNATIONAL	chains, seals, electric motors, transmission and allied products	represented a loss of 738 cents. Given the prevailing uncertainty and the extent of the impact the Covid-19 virus is having and will	(Loss) profit after taxation Equity-accounted income from joint venture	(296) (2	268.8) 176 1	468 3	lease and non-lease component on the basis of their relative standalone prices. As a lessee, the group previously classified leases as operating or finance leases based on its assessmer	
	Distributor of DEUTZ diesel	continue to have on our businesses, the board considers it prudent and in the best interests of the	(Loss) profit for the period	(296) (2	267.7) 177	471	 of whether the lease transferred substantially all of the risks and rewards of ownership. Under IFRS 16 group recognises right-of-use assets and lease liabilities for most leases – ie these leases are on-balanc sheet. However, the group has elected not to recognise right-of-use assets and lease liabilities for som 	ice
DEUTZ DIESELPOWER	engines, DEUTZ spare parts, HJS exhaust gas aftertreatment systems	company and all its stakeholders to preserve liquidity. Accordingly, no interim dividend has been declared.	Other comprehensive (loss) income that will subsequently be reclassified to				leases of low-value assets. At transition, for leases classified as operating leases under IAS 17, lease liabilities were measured at th	
	and provider of service support	Despite all the turmoil, the financial position remains sound. The group was slightly cash positive over the critical two-month period of April and May, while bank borrowings are R1 166 million, up just	profit or loss	(1)	5	1	present value of the remaining lease payments, discounted at the group's incremental borrowing rate 8.13% as at 1 December 2019. Right-of-use assets are measured at the amount equal to the lease liab	e of
20	Distributor of solid, round, square, hexagonal and hollow bar	R158 million since November 2019. Trading generated cash of R189 million of which R21 million was reinvested in working capital. This resulted in cash generated from operations of R168 million, down	Movement on fair value of cash flow hedges	(3)	4	1	adjusted for lease smoothing balances (R12 million) as at 30 November 2019. The group used the following practical expedients when applying IFRS 16 to leases previously classifier	
AmbroSteel	engineering steels	from R301 million in the first half of 2019. During the six months we also paid finance costs of R43 million, taxation of R59 million and dividends of R139 million out of 2019 profits. Borrowings are	Exchange gain on translation of foreign	(-)			operating leases under IAS 17: – Excluded initial direct costs from measuring the right-of-use asset at the date of initial application.	
	Distributor of excisional	still comfortably within our covenants and our available banking facilities and we have successfully	operations	2	1		 Used hindsight when determining the lease term if the contract contains options to extend or termin the lease. 	nate
Astore Keymak	Distributor of specialised thermoplastic pipes, fittings and Keymak PVC hose	moved more of our facilities to committed rather than uncommitted. Our second half cash generation is usually strong so borrowings should reduce by year end.	Total comprehensive (loss) income for the period	(297)	182	472	Reconciliation between the operating lease commitments disclosed in the group's 30 November 2019 annual financial statements and the lease liabilities at	
	,	Our inventory levels were higher than we had projected because of the reduced sales in March, April and May. Ordering has been reduced to better align with the projected sales levels, but some products	(Loss) profit attributable to:				1 December 2019: Operating lease commitments in respect of fixed property at 30 November 2019 as disclosed in the	lion
BAUER	Distributor and repairer of geared motors, industrial gearboxes and	have long lead times so the full benefit will only come through in the second half of 2020 and into 2021. Working capital is a key focus of management and we expect improvement by the end of the	– Equity holders of the parent		238.4) 169		group's consolidated financial statements	303 309
	solutions, frequency inverters and electric motors	financial year. Only compelling acquisitions will be considered for the remainder of 2020.	– Non-controlling shareholders	(63) (296) (2	8 267.7) 177	42		(146) 466
	Distributor of conveyor belting, industrial hose, fluid sealing and	PROSPECTS It is very difficult for us to accurately predict what second half trading will be like under Covid-19. With	Total comprehensive (loss) income		,		The group adopted IFRS 16: Leases using the modified retrospective approach. As a result of initially applying IFRS 16 in respect of leases that were previously classified as operating leases, the group	
BELTING SUPPLY SERVICES	process control products	the easing of the lockdown levels, we are encouraged by the increase in trading over the months of May and June. Our battery, automotive and data networking businesses should perform well.	attributable to: – Equity holders of the parent	(234) (2	234.1) 173	430	recognised right-of-use assets of R454 million and lease liabilities of R466 million at 1 December 2019 the initial date of application.	Э,
	Distributor of pneumatic,	With the devastating effect the extended lockdown has had, and continues to have, on the economy	– Non-controlling shareholders	(63)	9	42	At the end of the reporting period the group recognised right-of-use assets of R395 million and lease liabilities of R422 million. During the six months ended 31 May 2020, the group recognised R59 million	on of
Berntel	vacuum and process automation components	and our operations, we recognise that it may take many months for sales levels to return to their pre-lockdown levels. In anticipation of this, we have identified a number of opportunities to achieve		(297) (262.1) 182	472	depreciation charges, R44 million of capital repayments and R19 million of interest costs from these le instead of operating lease expenses.	
	Manufacturer of conveyor	long-term savings and synergies through rationalisation of elements of certain businesses whose cost structures may be out of line with projected future sales levels, particularly those with extensive	Earnings per share (cents) – Basic	(738) (2	238.4) 533	1 355	These results have been compiled under the supervision of the financial director, CV Amoils, CA (SA). The directors of Hudaco take full responsibility for the preparation of the interim report and ensuring the financial information has been correctly extracted from the underlying financial statements.	
Bosworth	pulleys, idlers, steel fabrication, plate rollings and distributor of	branch networks or complementary product ranges. To this end, we have already made progress in the integration of our four security businesses as well as Global Communications and SS Telecoms all into	– Headline		(63.4) 533		This interim report has not been audited or reviewed by Hudaco's auditors.	
	sheet rubber	one combined back office and fewer branches, while still retaining separate identities as a route to market.	– Comparable	69	(86.8) 520	1 240	31 May 31 May 30 I 2020 2019 20) Nov* 2019
BREWTECH	Distributor of plastic and stainless steel slat chains, modular belting	We see several similar opportunities within the engineering consumables businesses. This is not a new	Diluted earnings per share (cents) – Basic	(738) (2	240.3) 526	1 329		3 992 10.4
	and conveyor components and manufacturer of plastic	initiative, but the pandemic has made it an imperative and given it impetus. Consequently, we are accelerating the synergies to be gained from the ongoing restructure of the engineering consumables	– Headline		(62.9) 526		Average NOA turn (times) 1.2 1.6	1.7 17.5
	engineering parts	portfolio as well as the changes described above in the consumer-related products segment, and austerity measures have been implemented in all businesses.	– Comparable	69	(86.5) 513	1 217		2 437 10.9
905C0	Supplier and repairer of hydraulic	Hudaco's business model, which is principally the sale of replacement parts with a high value-added component; and its financial characteristics – high margin and strong cash flows with a limited	Calculation of headline earnings (Loss) profit attributable to equity				Return on average NTOA (%) 7.2 25.6 2	2.8 29.9
PRECISION	pumps and motors	requirement for investment in fixed assets, makes Hudaco resilient. Therefore, so long as there is no further regression arising from the pandemic, we look forward to a second half of 2020 that is much	holders of the parent	(233) (2	238.4) 169	429	Return on average equity (%) (22.5) 13.6 1	3 666 17.4
HYDRAULICS		better than the first half.	Adjusted for:				Turnover comprises of: Revenue from contracts with customers Sales of products 2561 3 091 6 5	522
	Manufacturer of hydraulic and pneumatic equipment and	ACCOUNTING FOR LEASES: IFRS 16	Impairment of goodwill and intangible assets	348			Rendering of services 75 84	182 5 704
-04K.5*	supplier of water valves	The adoption of IFRS 16, with effect from 1 December 2019, in accounting for leases has resulted in right-of-use assets and lease liabilities being brought onto the statement of financial position for	Non-controlling interest and tax	(53)			Timing of revenue recognition Goods and services transferred at a point in time 2 563 3 105 6	5 510
	Supplier of filtration solutions, customised exhaust systems, kits	the first time. In the statement of comprehensive income, operating lease costs on fixed property are replaced with depreciation and finance costs.	Headline earnings Calculation of comparable earnings	62	(63.4) 169	429	2 636 3 175 6 7	194 5 704
	and accessories	LAWSUIT AGAINST BRAVURA AND CERTAIN ASSOCIATES	Headline earnings	62	(63.4) 169	429	⁽¹⁾ The remaining transaction price allocated to unsatisfied performance obligations will be satisfied within one year. Geographical disaggregation	•
GPM	Manufacturer and assembler of	Our action against Bravura, Cadiz and certain of their associates is now scheduled to be heard in the Commercial Court in June 2021. The case between Bravura and its insurers, who have repudiated	Adjusted for:				Goods and services sold in South Africa 2268 2833 60	060 644
GEAR PUMP MANUFACTURING	cast iron hydraulic gear pumps	Bravura's professional indemnity claim, has been consolidated with our matter into one composite case.	Fair value adjustment on capital amounts due to and from vendors of businesses				2 636 3 175 6 7 Operating profit has been determined after taking into account	5 704
	Manufacturer and repairer of	INTERIM DIVIDEND No interim dividend was declared.	acquired	(47)	(5)		the following charges (Rm) Depreciation	
HERS	hydraulic cylinders and repairer of drivetrain components	DIRECTORATE	Non-controlling interest Comparable earnings	7 22	(86.8) 165	5 392	– Right-of-use assets 59	50 27
		There were no changes to the board of directors of the company during the period under review.	Dividends				Capital expenditure (Rm)	79
JOSEPH GRIEVESON	Manufacturer of ferrous and non-ferrous castings	RESULTS PRESENTATION Due to the Covid-19 pandemic restrictions on assemblies, Hudaco will be presenting its interim results	– Per share (cents)		190		- Authorised but not yet contracted for 22 49	70
EST 1915		for the Covid-19 pandemic restrictions on assemblies, Hudaco Will be presenting its interim results for the period ended 31 May 2020 via webinar at 11:00 on Friday, 26 June 2020. Should you wish to participate kindly contact Megan Cameron-Gunn at 011 657 5000 to register. The slides, which form	– Amount (Rm) Shares in issue (000)	31 646	60 31 646		Fair value disclosure All financial instruments are carried at amounts that approximate their fair value. The fair value of foreign exchange contracts is directly derived from prices in active markets for similar liabilities, which means it is classified as a level 2	
a a a a a a a a a a a a a a a a a a a	Distributor of flexible electrical cables, industrial plugs and	part of the webinar presentation will be available on the company's website from Friday, 26 June 2020.	– Total (000)	34 154	34 154		value measurement. The fair values for amounts due to vendors of businesses acquired are estimated by using a pres value technique based on unobservable inputs regarding the future profitability of businesses acquired, which mean:	esent
POWERMITE	sockets, material handling electrification systems	For and on behalf of the board SJ Connelly GR Dunford	– Held by subsidiary (000)	(2 508)	(2 508)	(2 508)	classified as a level 3 fair value measurement. Impairment of goodwill	
DDOOE		Non-executive chairman Chief executive	Weighted average shares in issue – Total (000)	31 646	31 646	31 646	Discount rates applied to cash flow projections are based on a South African specific pre-tax weighted average cost o capital (WACC), which takes into account appropriate risk-free rates adjusted for market risk, company specific risk, c	, cost
PROOF MINING SOLUTIONS	Manufacturer of flame-proof connectors and lighting systems	25 June 2020 Nedbank Corporate and Investment Banking	– Diluted (000)	31 646		32 262	of debt and the relevant weighting between debt and equity. The WACC applied to CGU's ranges from 17.1% to 20. and includes a risk premium for the impact of the Covid-19 pandemic.	./%
		Sponsor	SEGMENT INFORMATION					
SSS	Distributor of special steels and provider of heat treatment	These results are available on the internet: www.hudaco.co.za			nover		Operating profit Average net operating assets	
SANDERSON SPECIAL STEELS	,	COMPANY INFORMATION Registered office Group secretary 1st Floor, Building 9 R van Zyl Hudaco Industries Limited Group control and Unified Park		Six nths dod	Six months			ear*
	Manufacturer of dished and	Incorporated in the Republic of Emerald Boulevard, Greenstone Nedbank Corporate and Sponsor Nedbank Corporate and	en 31 f	May %		30 Nov 3		
The Dished End	flanged ends, pressing & flanging of small conical sections, push thru's and weld caps	Registration number: 1985/004617/06 HIII, Edenviale Investment Banking JSE share code: HDC Fmail: info@hudaco.co.za		441 (16.1)		2019 3 589	2020 change 2019 2019 2020 change 2019 20 114 (44.4) 205 421 2 239 4.9 2 135 2 1	019 126
		ISIN code: ZAE000003273 Transfer secretaries SJ Connelly (Chairman)*	· ·	196 (18.5)		3 120		869
	Distributor of electrical cable accessories and electrical instruments	Computershare Investor Services GR Dunford (<i>Chief executive</i>) Proprietary Limited CV Amoils (<i>Financial director</i>)		637 (17.2)) 3 184	6 709	95 (69.5) 314 705 4 197 6.2 3 951 3 9	995
		PO Box 61051 N Mandindi* Marshalltown, 2107 EF Meiring D Naidoot	Head office, shared services and eliminations	(1)	(9)	(5)	(16) (17) (4) 86 42	(3)
VARISPEED	Distributor and repairer of commercial and industrial automation and electronic motor	D Naidoo* MR Thompson* * Non-executive		636 (17.0)) 3 175	6 704	79 (73.5) 297 701 4 283 7.3 3 993 3 9	992
	control equipment		* Audited					

GROUP STATEMENT OF CASH FLOWS

R million	Six months ended 31 May 2020	Six months ended 31 May 2019	Year* ended 30 Nov 2019
Cash generated from trading	189	348	794
(Increase) decrease in working capital	(21)	(47)	59
Cash generated from operations	168	301	853
Taxation paid	(59)	(68)	(196)
Net cash from operating activities	109	233	657
Net investment in new operations	(5)	(8)	(114)
Net investment in property, plant and equipment	(18)	(44)	(74)
Net cash from investing activities	(23)	(52)	(188)
Increase (decrease) in non-current amounts due			
to bankers	112	(50)	(96)
Capital repayments of lease liabilities	(44)		
Interest paid on lease liabilities	(19)		
Share-based payments settled	(1)	(18)	(22)
Finance costs paid	(43)	(55)	(103)
Dividends paid	(139)	(123)	(189)
Net cash from financing activities	(134)	(246)	(410)
(Increase) decrease in net bank overdraft	(48)	(65)	59
Foreign exchange translation gain	2	1	
Net bank overdraft at beginning of the year	(90)	(149)	(149)
Net bank overdraft at end of the year	(136)	(213)	(90)

GROUP STATEMENT OF CHANGES IN EQUITY

R million	Share capital and premium	Non- distribut- able reserves	Retained income	Equity holders of the parent	Non- control- ling interest	Equity
	-					
Balance at 1 December 2019	55	100	2 606	2 761	101	2 862
Comprehensive loss for the period		(1)	(233)	(234)	(63)	(297)
Movement in equity		(1)	(255)	(234)	(05)	(297)
compensation reserve		17		17		17
Dividends			(130)	(130)	(9)	(139)
Balance at 31 May 2020	55	116	2 243	2 414	29	2 443
Less: Shares held by subsidiary						
company			(19)	(19)		(19)
Net balance at 31 May 2020	55	116	2 224	2 395	29	2 4 2 4
Balance at 1 December 2018	55	99	2 374	2 528	70	2 598
Effect of adoption of IFRS 9			(12)	(12)	(2)	(14)
Comprehensive income						
for the period		4	169	173	9	182
Movement in equity						
compensation reserve		13		13		13
Dividends			(120)	(120)	(3)	(123)
Balance at 31 May 2019	55	116	2 411	2 582	74	2 656
Less: Shares held by subsidiary				(
company			(19)	(19)		(19)
Net balance at 31 May 2019	55	116	2 392	2 563	74	2 637
Balance at 1 December 2018	55	99	2 374	2 528	70	2 598
Effect of adoption of IFRS 9			(12)	(12)	(2)	(14)
Comprehensive income for		1	429	430	42	472
the year Movement in equity		I	429	430	42	472
compensation reserve			(5)	(5)		(5)
Dividends			(180)	(180)	(9)	(189)
Balance at 30 November 2019	55	100	2 606	2 761	101	2 862
Less: Shares held by subsidiary	55	100	2 000	2 /01	101	2 002
company			(19)	(19)		(19)
Net balance at			(15)	()		()
30 November 2019*	55	100	2 587	2 742	101	2 843
SUPPLEMENTARY INFORI	MATION					

ecember 2019

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